

*University of Waterloo*

**BOARD OF GOVERNORS**

*Minutes of the Wednesday, June 9, 2004 Meeting*

**Present:** Bob Harding (Chair), Lois Claxton (Secretary), Mary Bales, Nadir Budhwani, Arthur Church, Hilde English, Catherine Fry, Simon Guthrie, Wendy Hallman, Cathie Irwin, Ed Jernigan, David Johnston, Paul Koenderman, George Labahn, Robert Le Roy, Liam McHugh-Russell, Greg Mumford, Paul Schellenberg, Gerry Schneider, Ken Seiling, Gerry Sullivan, Ray Tanguay, Ed Vrscay, Mark Walker, Becky Wroe, Carl Zehr

Kieran Bonner, Gail Cuthbert Brandt, Graham Brown, Tom Carey, Amit Chakma, John Crossley, Marlene Epp, Paul Guild, Michael Higgins, Dennis Huber, Bob Kerton, Linda Kieswetter, Ken Lavigne, Fred Martin, Geoff McBoyle, Bruce Mitchell, Catharine Scott, Adel Sedra, Laura Talbot-Allan, Bud Walker

**Regrets:** Herb Epp, Serge Godin, Geoff Guy, Linda Hasenfratz, Katherine Johnston, Mike Lazaridis, Peggy Mulligan, Val O'Donovan, Janet Passmore, John Wetmore

**OPEN SESSION**

**1. REMARKS FROM THE CHAIR**

**Agenda.** The agenda was reordered to address the Reports of the President [item 9] and Vice-President [item 10] first in the “regular” agenda.

**Welcome.** The Chair welcomed the following new/returning/continuing members: *Community-at-Large representatives* – Serge Godin and Ray Tanguay; *Lieutenant-Governor-in-Council representatives* – Wendy Hallman and Greg Mumford; *faculty representatives* – Ed Jernigan, George Labahn, Paul Schellenberg and Gerry Schneider; *undergraduate student representatives* – Katherine Johnston, Liam McHugh-Russell and Becky Wroe (President of the Federation of Students); *graduate student representatives* – Nadir Budhwani (President of the Graduate Student Association) and Simon Guthrie.

The Chair also welcomed Governor Paul Koenderman to his new position as Vice-Chair of the Board.

**Efficiency Measures.** Subsequent to the Board’s discussion of efficiency measures [Operating Budget, 2004-05, item 9] at its April meeting, the Board of Governors Finance & Investment Committee will review UW’s “value for money” initiatives over the next year and report to the Board at a future meeting.

**Campaign Waterloo.** Waterloo has now raised two-thirds of its \$260 million goal. The Chair commented on the noontime “Ulympics” celebration of the Keystone Campaign (now at 86 percent of its \$4.5 million goal), on the \$33.3 million leadership gift from Ophelia and Mike Lazaridis to the Campaign to create a world-class Institute for Quantum Computing, and on the President’s Golf Tournament, a fund-raiser for the Department of Athletics.

Consent Agenda

*Motion:* That items 2-6 [below] be approved and/or received for information by consent.

2. **APPROVAL OF MINUTES**

The April 6, 2004 minutes were approved as distributed.

3. **REPORT OF THE PRESIDENT**

*Recognition & Commendation.* The Board received this report for information.

*Sabbatical/Administrative Leaves & Administrative Appointments.* The Board approved the recommended sabbatical leaves/leave change/leave cancellation and administrative leaves as presented in the report, and received the administrative appointments for information.

4. **REPORT OF THE VICE-PRESIDENT, ACADEMIC & PROVOST**

*University Professorship Designations.* The Board received this report for information.

The Provost noted that following lengthy debate, Deans' Council concluded that the recognition was eminently prestigious and would be celebrated in ways other than through financial remuneration.

5. **REPORT OF THE VICE-PRESIDENT, ADMINISTRATION & FINANCE**

*Federation of Students Fee.* The Board approved the compulsory Federation of Students Fee increase as presented in the report.

*Student Coordinated Plan Fee.* The Board approved the compulsory fee increase for the original Student Coordinated Plan as presented in the report.

6. **OTHER BUSINESS**

*Appointment/Appointment Extension to Board of Governors Committees.* The Board approved the appointment of Purdy Crawford as an external member of the Finance & Investment Committee, term from May 1, 2004 to April 30, 2005, and the appointment extension of David McNee (Plant Operations – Building) as the CUPE Local 793 representative on the Pension & Benefits Committee, term from May 1, 2004 to October 30, 2004.

Guthrie and McHugh-Russell. Carried.

Regular Agenda

9. **REPORT OF THE PRESIDENT**

*Environmental Scan*

• *Provincial*

- ▶ *Budget (May 18).* The budget promised improvements to the Ontario Student Assistance Program, and funding for enrolment growth and compensation for the second year of the tuition freeze. This money does not keep pace with the number of students in the system, and it is unclear how it will be incorporated into a longer-term funding framework. Since the government has not increased the Quality Assurance Fund, as anticipated in the 2003 budget

announcement, this will further delay Ontario universities moving from 10th out of 10 in provincial funding per student.

- ▶ **Rae Review of Ontario System of Higher Learning.** The Chair provided a PowerPoint presentation [slides available at: <http://www.adm.uwaterloo.ca/infosec/rae.pdf>] on this item. He noted that UW's brief will be prepared over the summer and, because of timing constraints, may have to be submitted to the Commission prior to Senate and Board meetings in the fall.
- **Federal Election (June 28).** The Chair noted the lack of attention to post-secondary education matters in the debates of the federal political party leaders.
- **Spring 2004 Convocation Ceremonies (June 16-19).** The Chair expressed his hope that Governors can accept the invitation to attend convocation and celebrate with UW graduands.
- **Gift for Quantum Computing.** The Chair celebrated the recent announcement of a \$33.3 million gift from the Lazaridis family, the largest in Waterloo's history, which will be matched two for one by funds from the University and other sources, totalling \$100 million. The sum will fund the expansion of the Institute for Quantum Computing, designed to attract the most talented quantum researchers from around the world. The Institute will be housed in a new state-of-the-art facility on campus under the direction of Professors Raymond Laflamme (UW Faculty of Science) and Michele Mosca (St. Jerome's University and UW Faculty of Mathematics).
- **Multi-tenant Facility and Accelerator Centre (R&T Park).** The CORA Group of Kitchener will build the Accelerator Centre and Multi-tenant Facility which will be the third building in the R&T Park. This building is vital to UW's progress in establishing the park as a distinctive facility where new inventions and innovations can be turned into spin-offs.

**President's Specific Priorities, 2004-05.** The Board received the President's list of priorities for 2004-05 for information, and heard from a student Governor, appreciation for several initiatives, including the review of undergraduate financial aid, housing expansion, emphasis on undergraduate education and the fostering of a "human touch" culture which is especially important to undergraduates.

## 10. REPORT OF THE VICE-PRESIDENT, ACADEMIC & PROVOST

**Ranking of World Universities by Shanghai Jiao Tong University.** The Board received this ranking, based on research impact, for information.

**Update on Operating Budget, 2004-05.** While UW's admission target for this September is 5,600 students, a shortfall is expected across Ontario: universities have spaces for 5,000 students more than the expected number of qualified applicants. UW's share is about seven percent and, as a result, is expecting to admit more students from outside the province than it did in 2003, the high-demand "double cohort" year.

In discussion, Governors heard: if the provincial government carried through on its promise of increasing the Quality Assurance Fund to \$200 million and universities were allowed flexibility in tuition fees, good progress could be made on reducing the student faculty ratio from 25:1 to 20:1 over the next decade; incremental costs if 25 percent of new faculty hires are for senior faculty positions are small; admissions committees consider "the whole file," not just marks, particularly in applications where applicant averages are "lower."

**Downtown Kitchener Health Sciences Campus/School of Pharmacy.** The Vice-President reported that the proposal for the Health Sciences Campus/School of Pharmacy will be presented to Kitchener City Council at its meeting on June 14. The business case includes the City's investment of \$30 million for construction of the campus, anchored by a satellite School of Pharmacy, and transfer to UW of a piece of land for the campus at the corner of King and Victoria Streets. The proposed campus still requires the approval of the Ontario Ministry of Training, Colleges & Universities and Ministry of Health & Long-term Care. He briefly reported on other possible initiatives for the new campus: a Family Medicine Teaching and Research Centre, involving a group of local family physicians working in cooperation with medical faculty at UWO and McMaster – family practice medical students would do a preceptorship in K-W, a step towards bringing more doctors to the community; and a branch clinic for UW's School of Optometry.

**Vision for the Sixth Decade and Priority Areas for 2004-05.** The Provost commented [PowerPoint slides available at: <http://www.adm.uwaterloo.ca/infosec/sixth.pdf>] on the vision for UW and priority areas identified at this year's Executive Council annual retreat at Kempenfelt Bay.

#### **7. PRESENTATIONS ON THE FEDERATED UNIVERSITY & AFFILIATED COLLEGES**

PowerPoint briefings [slides available at: <http://www.adm.uwaterloo.ca/infosec/stj.pdf> (STJ), <http://www.adm.uwaterloo.ca/infosec/cgr.pdf> (CGR), <http://www.adm.uwaterloo.ca/infosec/ren.pdf> (REN) and <http://www.adm.uwaterloo.ca/infosec/stp.pdf> (STP)] were made by the heads of the Federated University and Affiliated Colleges about their variant activities.

#### **8. BUSINESS ARISING FROM THE MINUTES**

There was no business arising.

#### **11. REPORTS FROM COMMITTEES**

**Audit Committee.** Governor Sullivan, on behalf of the Committee chair, advised the Board that a decision had been taken to engage separate accounting firms for the financial audit (retain Ernst & Young) and for risk management/internal audits (engage new firm) and that management's transition plan had been accepted. He emphasized this decision was taken in the spirit of good corporate governance and noted the high level of satisfaction with the risk management/internal audit service that Ernst & Young had provided.

**Pension & Benefits Committee.** The Board heard a motion to approve the University Pension Contribution Protocol and the concomitant amendment to the Pension Plan Text as indicated in the report.

Sullivan and Irwin. Carried.

#### **12. OTHER BUSINESS**

There was no other business.

The Board convened in confidential session.