

University of Waterloo  
SENATE  
Minutes of the Monday, September 19, 2011 Meeting

**Present:** Feridun Hamdullahpur (chair), Erin Windibank (secretary), Sheila Ager, Joshua Armstrong, David Barton, William Bobier, Dan Brown, Graham Brown, Jeffrey Bunn, Lutz-Alexander Busch, Glenn Cartwright, Joseph Cheriyan, Jonathan Cluett, Tara Collington, Matthew Colphon, Rick Culham, David DeVidi, George Dixon, Michael Drescher, Paul Eagles, Fraser Easton, Peter Forsyth, James Frank, George Freeman, Mariam Gill, Tadeusz Górecki, Ian Goulden, Paul Guild, Mark Haslett, Geoffrey Hayes, Keith Hipel, Sue Horton, Dennis Huber, Ryan Jacobs, Reemah Khalid, Whitney Lackenbauer, Ken Lavigne, Jonathan Li, Michael Makahnouk, Krista Mathias, Geoff McBoyle, Stephen McColl, Terry McMahan, Brian McNamara, Bruce Mitchell, Jim Pankratz, Diana Parry, Douglas Peers, Tracy Penny Light, Tracy Peressini, David Perrin, David Porreca, Feisal Rahman, Metin Renksizbulut, André Roy, Susan Schultz Huxman, Robert Shipley, Alana Vandervoort, Jordan Vandjelovic, Barbara Veale, Barry Warner, Olaf Weber, Beth Weckman, Richard Wells

Tim Jackson, Peggy Jarvie, Andrea Kelman, Janet Passmore, Ellen Réthoré, Bud Walker

**Absent:** Jean Andrey, Carol Cressman\*, Diana Denton\*, Brian Dixon\*, Brent Doberstein, Tom Duever, Susan Elliott\*, Peter Frick\*, Bob Harding\*, Bruce Hellinga\*, Kate Lawson, Susan Leat, Jesse McGinnis\*, Michele Mosca\*, Hassan Nasir\*, Manoj Sachdev\*, Adel Sedra\*, Benjamin Selby\*, Prem Watsa\*, Andrew Williams\*

\*regrets

The chair welcomed those present to the first meeting of Senate of the 2011-12 academic year. He reminded senators that items presented in the consent agenda can be removed to the regular agenda for discussion if desired.

## OPEN SESSION

### Consent Agenda

Senate heard an omnibus motion to approve or receive for information by consent items 1-4 below.

#### 1. APPROVAL OF MINUTES

The minutes of the June 20, 2011 meeting were approved as distributed.

#### 2. REPORTS FROM THE COUNCILS

**Graduate & Research.** Senate approved the addition of the proposed condition to offers of admission to self-funded applicants for admission to full-time doctoral programs (motion 1) and the proposed changes to the admissions section of the Graduate Studies Calendar (motion 2), and received the remaining items for information.

**Undergraduate.** Senate received this report for information.

#### 3. REPORT OF THE PRESIDENT

**Honorary Degrees at Fall Convocation** [news release at senators' places]. Senate received this news release for information.

**Recognition and Commendation.** Senate received this report for information.

**Tenure and Promotion of Faculty Members.** Senate received this report for information.

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**4. REPORTS FROM THE FACULTIES**

Senate received these reports for information.

Hamdullahpur and Bunn. Carried.

**Regular Agenda**

**5. BUSINESS ARISING FROM THE MINUTES**

There was no business arising.

**6. RESEARCH PRESENTATION**

In his PowerPoint presentation, Professor Fong described the work of the International Tobacco Control program, a large interdisciplinary effort involving the faculties of Applied Health Sciences, Arts and Mathematics that studies the effectiveness of tobacco control policies worldwide under the Framework Convention on Tobacco Control. Senators heard that the program is a potential model for other health domains where population level interventions for reducing non-communicable diseases are being considered.

**7. REPORT FROM THE UNDERGRADUATE COUNCIL**

**Guidelines for Other Tests and Examinations.** Senate heard a motion to approve the proposed guidelines for inclusion in the university's "Examination Regulations and Related Matters," effective immediately.

McBoyle and Colphon.

In discussion, the VPAP indicated that the onus is on students to seek relief if multiple tests are scheduled in a single day and expressed hope that faculty members would consider spreading midterm examinations out.

The motion carried.

**Diploma in Arabic Language; Certificates in Arabic Language, Renison University College, Faculty of Art.** Senate heard a motion to approve the proposed new plans.

McBoyle and Cartwright. Carried.

**Human Resources Management Specialization, Arts and Business Co-op and Regular, Faculty of Arts.** Senate heard a motion to approve the inactivation of this plan.

McBoyle and Porreca.

In discussion, senators heard that a small number of students will be affected and that the inactivation is part of a larger effort to rationalize specializations and minors within the faculty.

The motion carried.

**8. REPORT OF THE PRESIDENT**

The chair welcomed Douglas Peers, dean of arts, André Roy, dean of environment, and Susan Schultz Huxman, president of Conrad Grebel University College, attending their first meeting of Senate in their new roles, and new alumni representative Ryan Jacobs.

He focused his remarks on the following matters [[www.secretariat.uwaterloo.ca/20110919pr.pdf](http://www.secretariat.uwaterloo.ca/20110919pr.pdf)]:

- **Ontario Election – October 6, 2011.** Major party platforms were reviewed, all of which include

efforts to make postsecondary education more affordable and accessible. Depending on the outcome, there may be movement towards university differentiation.

- **International Rankings.** Waterloo moved down slightly from 2010 in the QS World University Rankings (it was noted that numbers on their website are not the ones Waterloo provided) and remained consistent in the Academic Ranking of World Universities (Shanghai Jiao Tong University).
- **Seniors Centre of Excellence for Research, Training and Innovation.** Subject to Board of Governors approval, a 192-bed facility will be located on the north campus as part of a joint effort with the Schlegel family operation, supported by \$20M in capital funding from Ontario government and \$625000 annual operating/curriculum funding.
- **Southern Ontario Water Consortium.** A \$52M investment has been made by FedDev, the Ontario Ministry of Research Innovation, IBM Canada and academic consortium partners to develop a platform for new water technologies in the Grand River Watershed.
- **Vanier Canada Graduate Scholarships.** Five graduate students won Vanier Canada Graduate Scholarships (four NSERC and one CIHR).
- **Leadership Searches.** Committees are close to the shortlist stage in searches for the vice-president, academic & provost (VPAP), and secretary of the university, and a review of the vice-president, university research has begun. Next month searches will begin for a vice-president, advancement and vice-president, external relations. There are also three executive searches and a review taking place under the VPAP's leadership.
- **First Year Intake.** Was 6000 first-year students (221 in the English language for academic studies program; 107 at the UAE campus, 17 in the master's program at the Stratford campus).
- **Mid-cycle Review of 6<sup>th</sup> Decade Plan.** Consultations are scheduled with at least 50 groups across campus including faculty, staff, students, alumni and external stakeholders. Stage two will commence in February and involve focus groups. Final recommendations will be brought to Senate and will include a revised Sixth Decade Plan and an accountability framework.

## 9. Q & A PERIOD WITH THE PRESIDENT

In discussion, the following issues were raised:

- **Vanier Canada Graduate Scholarships.** Approximately 500 are given across Canada; five is an excellent result for Waterloo.
- **UW-ACE/Desire2Learn and Fee Arrangements.** Faculty and students expressed concern with a new university practice limiting access to learning management systems as a means of prompting students to make timely fee arrangements. Discussion included: faculty do not wish to receive information about students' financial situations and are being asked to give special treatment; some students feel that the approach is heavy-handed and have experienced problems with the fee arrangement process; this is the most successful of several incentive initiatives that have been tried. The registrar agreed to seek input through the faculty and undergraduate student relations committees in order to understand their concerns and consider potential refinements.
- **Seniors Centre of Excellence for Research, Training and Innovation.** A senator suggested that building co-op positions into the negotiation would be useful and asked whether the agreement could be brought to the Applied Health Studies Faculty Council prior to Board of Governors approval. The president indicated that university policies are being respected in the document and that it will be open and transparent once finalized.
- **International Master's Student Support.** In response to a question re: raising the level of funding support for international master's students, the associate provost, graduate studies indicated that the university does not have sufficient financial resources to implement a minimum funding guarantee at the master's level (although it has adopted a guideline) and that efforts are being made to clarify the cost of living in Canada to international students when they are offered admission. She also described attempts to raise international scholarships and secure government funding for students from various countries.

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## 10. REPORT OF THE VICE-PRESIDENT, ACADEMIC & PROVOST

**Leadership Searches.** The VPAP indicated that the Dean of Engineering Nominating Committee expects to arrive at a short list in early November; searches are about to start for an associate provost, students and associate vice-president, international, and a review of the dean of science is underway.

**Copyright: Fair Dealing Advisory.** The VPAP provided context and background re: the university's decision, effective August 31, to discontinue its licensing agreement with Access Copyright, indicating that although the primary issue relates to the cost of licensing electronic materials, a significant amount of unnecessary copying is done and in some cases licences can be sourced more effectively elsewhere. Senators heard that two memoranda have been distributed informing faculty, staff and students, and that extensive copyright information is now available on the library's website (<http://www.lib.uwaterloo.ca/copyright/index.html>). Senators' attention was drawn to the Fair Dealing Advisory distributed with the agenda, which has been recommended by legal counsel of the Association of Universities and Colleges of Canada.

## 11. REPORT OF THE VICE-PRESIDENT, EXTERNAL RELATIONS

**Stratford Campus Update.** Senators heard that the first cohort of master's students has arrived and the new building is expected to be ready for occupancy in September 2012. Ginny Dybenko has been hired as acting executive director of the campus, reporting to the vice-president, external relations (for campus administration) and dean of arts (for academics). Current challenges include increasing the research presence in Stratford and providing opportunities for other faculties to participate.

## 12. REPORT OF THE VICE-PRESIDENT, UNIVERSITY RESEARCH

**Review Committee on Centres and Institutes.** Senators heard that the committee has filed its report, which will go to Senate Graduate & Research Council in October followed by Senate in November.

**Canadian Foundation for Innovation: Leading Edge and New Initiatives Funds.** A call was put out in August and associate deans, research have put teams together in all faculties to consider large research projects to put forward. They will be looking for proposals and champions.

**Brazil.** The vice-president, university research visited Brazil last week, recognizing that it has adopted an innovation agenda similar to Canada's, is starting to place significant emphasis on research and graduate participation, and will provide funding for graduate students and postdoctoral fellows to study internationally. Senators heard that the university has entered into a memorandum of understanding to explore collaborative research opportunities, which will be communicated through the faculty deans.

## 13. OTHER BUSINESS

**Report from the Diploma Review Committee.** Senate heard a motion to approve the recommended diploma design and that the registrar will undertake to implement its use in June 2012 if resources allow. If production of the new diploma is not possible in June 2012, the registrar will inform Senate of the revised implementation date.

Gill and Rahman. Carried.

Senate convened in confidential session.

October 5, 2011

Erin Windibank  
Associate University Secretary